CORPORATE SERVICES DIRECTORATE & OTHER	Estimate 2019/20	Revised Estimate 2019/20	Original Estimate 2020/21
SUMMARY			
CHIEF EXECUTIVE AND SECRETARIAT	202,343	202,343	206,353
DEPUTY CHIEF EXECUTIVE/DIRECTOR CORPORATE SERVICES & EDUCATION	168,129	168,129	152,556
CORPORATE FINANCE			
Financial services & Internal Audit	2,079,893	2,079,893	1,892,141
	2,079,893	2,079,893	1,892,141
Legal & Democratic Services	1,140,124	1,140,124	1,132,629
Members Allowances	1,724,937		1,755,221
Electoral Services	333,543	333,543	339,916
	3,198,604	3,198,604	3,227,766
DIGITAL SERVICES IT Services	3,786,891	3,786,891	3,299,116
Central Services	382,239		3,299,110
Procurement	289,665		1,290,509
Customer First	1,263,132	1,263,132	1,309,590
	5,721,927	5,721,927	5,899,215
PEOPLE SERVICES  Human Resources	1,471,511	1,471,511	1,564,197
Health & Safety	945,331		946,797
Communications Unit	360,572		368,788
CMT Support	131,823	131,823	134,452
	2,909,237	2,909,237	3,014,234
	,,	,,,,,,	-,- , -
BUSINESS IMPROVEMENT SERVICES			
Management	127,611	127,611	130,163
Policy Transformation	558,024	558,024	611,414 193,176
Equalities	413,128	413,128	406,078
Performance Management Unit	221,127	221,127	225,522
Community Safety	45,653	0	0
	1,365,543	1,319,890	1,566,353
TOTAL CORPORATE SERVICES	15,645,676	15,600,023	15,958,618
	10,010,010	10,000,020	10,000,010
CORPORATE PROPERTY SERVICES  Management	320,073	320,073	369,297
Energy	140,325		143,167
Estates	133,058		143,726
Non Operational Properties	114,856		135,124
Facilities Maintenance	2,263,151		2,182,658 2,139,718
Building Consultancy	1,984,349 (198,506)		(180,770)
	4,757,306	4,757,306	4,932,920
HOUSING SERVICES			
General Fund Housing	1,289,212	1,289,212	1,333,341
Private Housing	323,376		294,625
	1,612,588	1,612,588	1,627,966
TOTAL NON-CORPORATE SERVICES	6,369,894	6,369,894	6,560,886
RESERVES			
Corporate Services	(294,230)	(294,230)	(557,019)
TOTAL RESERVES	(294,230)	(294,230)	(557,019)
TOTAL SERVICES	21,721,340	21,675,687	21,962,485

### STATE   1.105.689   1.105.	MISCELLANEOUS FINANCE	Estimate 2019/20	Revised Estimate 2019/20	Original Estimate 2020/21
Persian Comtisulation - Former Authorities (1976,609) (170,609)	MISCELLANEOUS FINANCE			
Rendrage to Education - Former Authorities   (179.629)   (179.62	Staff Related Costs			
Stantory Benefit Schames		1,155,689	1,155,689	1,155,689
Statutory Benefit Schemes   14,746,611   1	Recharge to Education - Former Authorities	, , ,		
Council Tax Benefils DH-PR ent Richartes DH-PR ent Richartes A43,711 A43,712 A43,711 A		976,060	976,060	976,060
Council Tax Benefits DHP River Rebutes 14,32,11 4,426,511 1,476,511 1,476,511 1,543,9702 DHP River Rebutes 14,32,711 443,711 443,711 65,5427 DHP River Rebutes 14,32,713 443,711 443,711 65,5427 DHP River Rebutes 12,32,5231 2,5231 2,5231 2,5231 2,53	Statutory Benefit Schemes			
Di-P Ront Robates		14,746,611	14,746,611	15,439,702
DIP Income   (493,012)		· ·		·
General Rent Allowances   23,156,581   23,156,581   23,156,581   27,778,064   27,064,079   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   25,000   26,000   27,000   26,000   27,000   27,000   27,000   28,00		· ·		
Rent Robatius				
Rent Allowance War Wildow Concessions   25,000   25,000   14,071,611   14,771,611   14,771,611   15,464,702   14,771,611   14,771,611   15,464,702   14,771,611   14,771,611   15,464,702   14,771,611   14,771,611   15,464,702   126,4702   12				
14,771,611			· · · · ·	
Levies Upon the Council   238,487   236,487   236,487   226,775   200,002	Housing Benefit Subsidy	(50,435,645)	(50,435,645)	(45,910,035)
Coroner		14,771,611	14,771,611	15,464,702
Activises Fire Service Authority	Levies Upon the Council			
Fire Service Authority				
9,327,843   9,327,843   9,327,843   9,327,843   9,368,460		· ·		•
Capital Financing	Fire Service Authority			
Debt Charges (Principal Repaid)		3,321,043	3,321,043	3,300,400
Debt Charges (Interest Payments)	Capital Financing			
Debt Charges (Debt Management Exp's)				
Income from External Investments:				
Rescheduling Discounts				
Earmarked for specific funds/balances CERR (Capital Expenditure funded from Revenue Account)  Corporate and Democratic Core Costs  Bank Charges Bank Bank Charges Bank Bank Charges Bank Bank Bank Bank Bank Bank Bank Bank				(1,510,533)
14,145,503	· ·	734,912		812,500
Corporate and Democratic Core Costs   194,251   194,251   197,553   190,0000   194,251   197,553   190,0000   194,251   197,553   190,0000   194,251   197,553   190,0000   194,251   194,251   197,553   190,0000   194,251   1	CERA (Capital Expenditure funded from Revenue Account)			
Bank Charges         194_251         194_251         197,533           Income from HRA         (32,673)         (32,673)         (33,287)           Income from DLO/DSO         (13,947)         (14,184)           External Audit Fees         1,801         1,801           Actuarial Fees         1,801         1,801           Income from HLA         (72,308)         (72,308)           Income from DLO/DSO         (30,866)         (30,866)         (30,866)           Subscriptions         110,736         110,736         112,619           Grants to Voluntary sector           Assistance to Voluntary sector         183,637         183,637         186,759           PFI Schools         2,233,465         2,233,465         2,231,665         759,044           Frist Finance Initiative           PFI School Meals Grant         3,805,550         3,865,879         3,865,879         3,865,879         3,866,877           Cunsel Fees         314,720         320,409         307,550         3,866,877         3,805,550         3,866,877         3,805,550         3,866,877         3,805,550         3,866,877         3,805,550         3,866,877         3,805,550         3,866,877         3,805,550         3,866,877         3,805,	Comparate and Removements Compared	14,145,503	14,145,503	15,399,610
Income from HRA   (32,673   (32,673   (33,2281   13,947   (14,184   14,18	·	194 251	194 251	197 553
Income from DLO/DSO				
Actuarial Fees		,		
Income from HRA   (72,308) (72,308) (73,537)   Income from DLO/DSO   (30,866) (30,866) (30,866) (31,391)   110,736   130,537   186,759   183,637   183,637   183,637   183,637   183,637   183,637   186,759   183,637		429,903		
Income from DLC/DSO   (30,866) (30,866) (31,391)   Subscriptions   110,736   110,736   110,736   110,736   112,819   585,096		(70,000)		
Subscriptions   110,736   110,736   110,736   585,096   595,044		, , ,	` ' '	
Grants to Voluntary sector         183,637         183,637         183,637         186,759           Private Finance Initiative         183,637         183,637         183,637         186,759           PFI Schools         2,293,465         2,293,465         2,293,465         2,293,465         3,805,550         3,866,817           Other         6,099,015         6,099,015         5,897,493           Free School Meals Grant         302,409         302,409         302,409         307,550           Counsel Fees         314,720         270,070         270,070         20,000         15,900         15,900         16,170           Carbon Management Scheme         3,846         3,846         3,846         3,846         3,910         16,170         239,711         239,711         246,839         17,170         246,839         6,006         6,006         155,108         2,048         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033         6,006         2,033		, , ,		
Assistance to Voluntary sector 183,637 183,637 186,759 183,637 186,759 185,759 185,759		585,096	585,096	
Assistance to Voluntary sector 183,637 183,637 186,759 183,637 186,759 185,639 183,637 186,759 185,639 183,637 186,759 185,639	Grants to Voluntary sector			
Private Finance Initiative         2,293,465         2,293,465         2,293,465         2,293,465         2,293,465         3,805,550         3,686,817           Other         6,099,015         6,099,015         5,897,493           Free School Meals Grant         302,409         302,409         307,550           Counsel Fees         314,720         314,720         314,720           Carbine         15,900         15,900         16,170           Carbon Management Scheme         3,846         3,846         3,910           Carbon Energy Tax         239,711         239,711         246,839           IT Replacement Strategy         6,006         6,006         6,006         135,108           PV Panel Maintenance         2,048         6,006         2,083           PV Panels Income         (57,600)         (55,552)         (58,579)           Risk Management Contribution         (456,511)         (456,511)         (456,511)           Class 1A NI         (100,000)         (100,000)         (100,000)         100,000           City Deal         306,200         306,200         306,200         352,200           Matched Funding for Community Schemes         15,000         15,000         15,255		183,637	183,637	186,759
PFI Schools       2,293,465       2,293,465       2,293,465       3,805,550       3,805,550       3,805,550       3,805,550       3,805,550       3,805,550       3,805,550       3,805,550       3,805,550       3,886,817       6,099,015       5,897,493         Free School Meals Grant       302,409       302,409       302,409       307,550       270,070       Careline       15,900       15,900       16,170       16,170       Carbon Management Scheme       3,846       3,846       3,910       Carbon Energy Tax       239,711       239,711       239,711       249,791       246,839       IT Replacement Strategy       6,006       6,006       135,108       Replacement Strategy       6,006       6,006       135,108       6,006       2,083       Replacement Strategy       6,006       2,083       6,006       2,083       Replacement Strategy       6,006       2,083       15,000       15,555       (58,579)       Risk Management Contribution       (456,511)       (456,511		183,637	183,637	186,759
PFI SEW         3,805,550         3,805,550         3,686,817           Other           Free School Meals Grant         302,409         302,409         307,550           Counsel Fees         314,720         314,720         270,070           Careline         15,900         15,900         16,170           Carbon Management Scheme         3,846         3,846         3,910           Carbon Energy Tax         239,711         239,711         246,839           IT Replacement Strategy         6,006         6,006         135,108           PV Panel Maintenance         2,048         6,006         2,083           PV Panels Income         (57,600)         (55,552)         (58,579)           Risk Management Contribution         (456,511)         (456,511)         (456,511)           Class 1A NI         (100,000)         (100,000)         (100,000)           City Deal         306,200         306,200         352,200           Matched Funding for Community Schemes         15,000         15,000         15,255           Targeted Rate Relief Scheme         6,208         6,208         873,737           Trade Union Facilities         227,728         27,728         27,728<		0.000.405	0.000.405	0.040.070
Other         6,099,015         6,099,015         5,897,493           Free School Meals Grant         302,409         302,409         307,550           Coursel Fees         314,720         314,720         270,070           Carbon Management Scheme         15,900         15,900         16,170           Carbon Energy Tax         239,711         239,711         246,839           IT Replacement Strategy         6,006         6,006         135,108           PV Panel Maintenance         2,048         6,006         2,083           PV Panels Income         (57,600)         (55,552)         (58,579)           Risk Management Contribution         (456,511)         (456,511)         (456,511)           Class 1A NI         (100,000)         (100,000)         (100,000)           City Deal         306,200         306,200         352,200           Matched Funding for Community Schemes         15,000         15,000         15,255           Targeted Rate Relief Scheme         221,425         221,425         225,189           Miscellaneous Items         6,208         6,208         873,737           Trade Union Facilities         27,728         27,728         28,485           PFI Review         6         46,93				
Other         Section of Meals Grant (Counsel Fees)         302,409 (Section Meals Grant)         302,509 (Section M	TTTGEVV			
Counsel Fees       314,720       314,720       270,070         Careline       15,900       15,900       15,900       16,170         Carbon Management Scheme       3,846       3,846       3,910         Carbon Energy Tax       239,711       239,711       246,839         IT Replacement Strategy       6,006       6,006       6,006       135,108         PV Panel Maintenance       2,048       6,006       2,083         PV Panels Income       (57,600)       (55,552)       (58,579)         Risk Management Contribution       (456,511)       (456,511)       (456,511)         Class 1A NI       (100,000)       (100,000)       (100,000)         City Deal       306,200       306,200       306,200         Matched Funding for Community Schemes       15,000       15,000       15,255         Targeted Rate Relief Scheme       221,425       221,425       221,425       225,189         Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       27,728       27,728       28,485         PFI Review       46,935,855       46,941,861       50,598,634       50,598,634       50,598,634       50,598,634       50,598,6	Other	.,,.		, ,
Counsel Fees       314,720       314,720       270,070         Careline       15,900       15,900       15,900       16,170         Carbon Management Scheme       3,846       3,846       3,910         Carbon Energy Tax       239,711       239,711       246,839         IT Replacement Strategy       6,006       6,006       6,006       135,108         PV Panel Maintenance       2,048       6,006       2,083         PV Panels Income       (57,600)       (55,552)       (58,579)         Risk Management Contribution       (456,511)       (456,511)       (456,511)         Class 1A NI       (100,000)       (100,000)       (100,000)         City Deal       306,200       306,200       306,200         Matched Funding for Community Schemes       15,000       15,000       15,255         Targeted Rate Relief Scheme       221,425       221,425       221,425       225,189         Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       27,728       27,728       28,485         PFI Review       46,935,855       46,941,861       50,598,634       50,598,634       50,598,634       50,598,634       50,598,6	Fran Oshari Masia Oray'	000 100	200 :00	
Careline       15,900       15,900       16,170         Carbon Management Scheme       3,846       3,846       3,910         Carbon Energy Tax       239,711       239,711       239,711       246,839         IT Replacement Strategy       6,006       6,006       6,006       135,108         PV Panel Maintenance       2,048       6,006       2,083         PV Panels Income       (57,600)       (55,552)       (58,579)         Risk Management Contribution       (456,511) </td <td></td> <td></td> <td></td> <td></td>				
Carbon Management Scheme       3,846       3,910         Carbon Energy Tax       239,711       239,711       246,839         IT Replacement Strategy       6,006       6,006       105,108         PV Panel Maintenance       2,048       6,006       2,083         PV Panels Income       (57,600)       (55,552)       (58,579)         Risk Management Contribution       (456,511)       (456,511)       (456,511)         Class 1A NI       (100,000)       (100,000)       (100,000)         City Deal       306,200       306,200       352,200         Matched Funding for Community Schemes       15,000       15,000       15,255         Targeted Rate Relief Scheme       221,425       221,425       225,189         Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       28,485         PFI Review       0       0       849,000         TOTAL MISCELLANEOUS FINANCE				
IT Replacement Strategy				
PV Panel Maintenance       2,048       6,006       2,083         PV Panels Income       (57,600)       (55,552)       (58,579)         Risk Management Contribution       (456,511)       (456,511)       (456,511)         Class 1A NI       (100,000)       (100,000)       (100,000)         City Deal       306,200       306,200       352,200         Matched Funding for Community Schemes       15,000       15,000       15,255         Targeted Rate Relief Scheme       221,425       221,425       225,189         Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       27,728       28,485         PFI Review       0       0       847,000       853,096       2,710,506         TOTAL MISCELLANEOUS FINANCE				
PV Panels Income       (57,600)       (55,552)       (58,579)         Risk Management Contribution       (456,511)       (456,511)       (456,511)         Class 1A NI       (100,000)       (100,000)       (100,000)         City Deal       306,200       306,200       352,200         Matched Funding for Community Schemes       15,000       15,000       15,255         Targeted Rate Relief Scheme       221,425       221,425       225,189         Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       28,485         PFI Review       847,090       853,096       2,710,506         TOTAL MISCELLANEOUS FINANCE	· · · · · · · · · · · · · · · · · · ·			
Risk Management Contribution       (456,511)       (456,511)       (456,511)         Class 1A NI       (100,000)       (100,000)       (100,000)         City Deal       306,200       306,200       352,200         Matched Funding for Community Schemes       15,000       15,000       15,255         Targeted Rate Relief Scheme       221,425       221,425       225,189         Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       28,485         PFI Review       0       0       849,000     TOTAL MISCELLANEOUS FINANCE           46,935,855       46,941,861       50,598,634				
Class 1A NI       (100,000)       (100,000)       (100,000)         City Deal       306,200       306,200       352,200         Matched Funding for Community Schemes       15,000       15,000       15,255         Targeted Rate Relief Scheme       221,425       221,425       225,189         Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       28,485         PFI Review       0       0       849,000     TOTAL MISCELLANEOUS FINANCE           46,935,855       46,941,861       50,598,634		, , ,	, , , , , ,	
Matched Funding for Community Schemes       15,000       15,000       15,255         Targeted Rate Relief Scheme       221,425       221,425       225,189         Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       28,485         PFI Review       0       0       849,000         TOTAL MISCELLANEOUS FINANCE         46,935,855       46,941,861       50,598,634	Class 1A NI			
Targeted Rate Relief Scheme       221,425       221,425       221,425       225,189         Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       27,728       28,485         PFI Review       0       0       849,000         TOTAL MISCELLANEOUS FINANCE       46,935,855       46,941,861       50,598,634	·			
Miscellaneous Items       6,208       6,208       873,737         Trade Union Facilities       27,728       27,728       28,485         PFI Review       0       0       849,000         TOTAL MISCELLANEOUS FINANCE         46,935,855       46,941,861       50,598,634				
Trade Union Facilities PFI Review  27,728 27,728 28,485 849,000  847,090 853,096 2,710,506  TOTAL MISCELLANEOUS FINANCE  46,935,855 46,941,861 50,598,634	•			
PFI Review 0 0 849,000  847,090 853,096 2,710,506  TOTAL MISCELLANEOUS FINANCE 46,935,855 46,941,861 50,598,634				
TOTAL MISCELLANEOUS FINANCE 46,935,855 46,941,861 50,598,634	PFI Review			
TOTAL MISCELLANEOUS FINANCE 46,935,855 46,941,861 50,598,634		847.090	853.096	2,710.506
	TOTAL MISCELL ANEOUS EINANCE			
EXPENDITURE TO DIRECTORATE SUMMARY 68,657,195 68,617,548 72,561,119		46,935,855	40,941,861	50,598,634
	EXPENDITURE TO DIRECTORATE SUMMARY	68,657,195	68,617,548	72,561,119